# THE FRICK COLLECTION

ANNUAL REPORT JULY 2018 - JUNE 2019





# The Frick Collection

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	LEADERSHIP
2	Board of Trustees
	REPORT OF THE DIRECTOR
3	Ian Wardropper, Anna-Maria and Stephen Kellen Director
	COLLECTION
6	Museum Acquisitions & Notable Library Acquisitions
7	Public Programming
	FINANCIAL STATEMENTS
10	Statement of Financial Position
10	Statement of Activities
11	Statement of Activities
	DONOR SUPPORT AND MEMBERSHIP
12	Gifts and Grants
17	Director's Circle
18	Fellows and Friends
23	Young Fellows
26	Annual Fund
28	Committees
29	Corporate Members and Sponsors
29	Henry Clay Frick Associates
30	Exhibition Support
32	The Frick Collection Staff



# The Frick Collection Board of Trustees

As of June 30, 2019

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# Letter from the Director

Ian Wardropper

I thas been another memorable year for The Frick Collection. With ground-breaking exhibitions, world-class education programs, and unprecedented support from our loyal members, the museum and library have pushed the boundaries of their potential on many fronts. All of us here are extremely proud of these achievements, especially as we move forward with important plans that will ensure the institution's continuing success for decades to come.

In anticipation of our proposed renovation and expansion project, we announced an arrangement with The Metropolitan Museum of Art that will allow the Frick to temporarily operate out of the Marcel Breuer-designed building at 945 Madison Avenue during construction. (The building is owned by the Whitney Museum of American Art.) This location will enable us to continue to serve the public while work progresses on our beloved Gilded Age mansion, at the same time providing an extraordinary opportunity for visitors to experience the Frick's permanent collection, programs, and library resources in an entirely new context.

In May, the proposed plan by Selldorf Architects received the enthusiastic endorsement of CIVITAS, a not-for-profit civic organization representing Manhattan's Upper East Side and East Harlem neighborhoods. I was honored to accept its 2019 August Heckscher Founder Award for Community

Service, which recognized the Frick's responsiveness to community feedback while formulating our renovation proposals. In June, the Frick hosted the first of several Open House events, providing members, friends, and neighbors the opportunity to see the spaces on the mansion's second floor that are slated to become permanent collection galleries when the museum reopens following the renovation and enhancement project.

Our ambitious exhibition schedule this past year saw pioneering scholarly research and noteworthy presentations that were met with great acclaim. The fall 2018 season began with The Charterhouse of Bruges: Jan van Eyck, Petrus Christus, and Jan Vos. For only the second time in their history, the Frick's Virgin and Child by Van Eyck and his workshop was reunited with a similar panel by Christus, both commissions of the Carthusian monk Jan Vos. The exhibition included a selection of monastic objects that helped to contextualize the rich setting for which the two panels were created. In October, we opened Masterpieces of French Faience: Selections from the Sidney R. Knafel Collection, which featured the promised gift of seventy-five glazed earthenware objects from the collection of longtime supporter and Trustee Sid Knafel. Continuing our recent focus on the presentation of works by influential but lesser-known decorative arts masters (including Pierre Gouthière, in 2016-17), we mounted Luigi Valadier: Splendor in Eighteenth-Century Rome. The show was the Frick's largest decorative arts exhibition organized to date, and I am extremely proud that it was recognized as Apollo magazine's 2018 Exhibition of the Year.

The shows in 2019 continued to impress with their scholarly innovation, beginning with Moroni: The Riches of Renaissance Portraiture, the first major U.S. exhibition to focus on the portrait paintings of the sixteenth-century Italian master. It was honored as a Critic's Pick by New York Times art critic Roberta Smith, who praised the featured works for their "stunning freshness and clarity." Opening in April, Tiepolo in Milan: The Lost Frescoes of Palazzo Archinto was inspired by the single painting Henry Clay Frick acquired by Giambattista Tiepolo, an oil sketch depicting Perseus and Andromeda. The exhibition assembled for the first time all known drawings and painted sketches the artist made in preparation for a series of frescoes for the Palazzo Archinto in Milan, which was tragically destroyed by bombing in 1943. The Cabinet Gallery exhibition Whistler as Printmaker: Highlights from the Gertrude Kosovsky Collection showcased a selection from the promised gift of forty-two prints by James McNeill Whistler, which triples the museum's works on paper by the American expatriate artist. We rounded out the year with a temporary installation by renowned author and ceramist Edmund de Waal in Elective Affinities: Edmund de Waal at The Frick Collection, his first such site-specific project in the United States. De Waal's porcelain, steel, gold, and alabaster sculptures recalled the materials through which Henry Clay Frick made his fortune and the many fine European objects he so passionately collected. The artist's stark installations both echoed and contrasted with the luxurious materials found throughout the Frick's galleries, as well as



the character and history of the physical spaces themselves. An accompanying audio tour featured de Waal discussing the works on display, complemented by music that inspired him during their creation.

In May, Xavier Salomon, Aimee Ng, and I accompanied a group of donors to Milan for the annual Director's Trip. There we gained firsthand insight into the lives and work of Tiepolo and Moroni, whose exhibitions at the Frick Xavier and Aimee organized, respectively. We enjoyed visits to numerous cultural and historically significant sites in and around the city, including Bergamo, where Moroni lived and worked, and the stunning palazzo and gardens of Isola Bella, on the Lago Maggiore.

In June, Senior Curator Susan Grace Galassi retired after some thirty years of dedicated service to The Frick Collection. In recognition of her many contributions and achievements, she was named Curator Emerita. Susan organized an impressive number of groundbreaking and well-received exhibitions during her tenure, including Whistler, Women, and Fashion (2003); Goya's Last Works (2006); Picasso's Drawings, 1890-1921: Reinventing Tradition (2011–12); Turner's Modern and Ancient Ports: Passages through Time (2017); and, most recently, Zurbarán's Jacob and His Twelve Sons: Paintings from Auckland Castle (2018). In addition to the exhibitions she curated, Susan launched the Frick's Education Program, which created engaging and illuminating content for students and a wide range of adult audiences. We thank Susan for her years of dedication not only to the museum, but to the most rigorous standards of scholarship. She was

an inspiring mentor to a generation of curatorial assistants, and her warmth, humor, and scrupulous attention to detail will be greatly missed. We wish her all the best going forward.

The Education Department once again offered a stellar roster of programs, which this year served more than 30,400 people. Guided School Visits introduced the Frick to nearly 4,000 students, ranging from middle school through college, while a variety of engaging talks and lectures by worldrenowned scholars informed and inspired audiences both onsite and virtually through streamed and archived content. Our popular First Fridays series attracted an enthusiastic public for free talks, performances, and sketching in the galleries. On average, nearly 64% of First Fridays attendees were first-time visitors. We are grateful to Dr. Tai-Heng Cheng and Cole Harrell, the Stavros Niarchos Foundation, and the New York City Department of Cultural Affairs in partnership with the City Council for enabling us to offer this special free evening access on an ongoing basis.

We are very proud of our innovative collaborations with community, cultural, and educational organizations across New York City. In September, the Education Department hosted the Frick's inaugural Community and Cultural Partnerships Evening to honor more than a dozen of its partners, including Columbia University's Narrative Medicine Program, which brings medical students into the galleries to encourage close looking and observation, and the Ghetto Film School, which cultivates the storytelling skills of high school students

through focused onsite seminars that marry the visual and cinematic arts.

The Frick Art Reference Library carried on its nearly hundred-year-old mission to serve its constituents, today a growing community of international researchers. To that end, the library pursued a number of digital initiatives to aid scholars working remotely. The Digital Art History Lab launched a beta version of ARIES (ARt Image Exploration Space), an interactive platform for viewing groups of images. The Center for the History of Collecting added a searchable map interface to its archives directory, funded by a grant from The Gladys Krieble Delmas Foundation. The Photoarchive advanced its large-scale digitization efforts, and by the end of March more than 50,000 photographs of works of art from the American School had been scanned, enabling them to be moved to offsite storage. This work was made possible, in part, through a grant by the Andrew W. Mellon Foundation. Both the Photoarchive and the Digital Art History Lab embarked on collaborations with Cornell and Stanford Universities focused on computer vision and the generation of subject headings from images using artificial intelligence.

In addition to its successful digital initiatives, the library also offered a number of well-received onsite programs, including three memorable symposia presented by the Center for the History of Collecting. The first, "The Orléans Collection: Tastemaking, Networking, and Legacy," took place in January and was co-organized and hosted by the New Orleans Museum of Art. In April, to coincide with the Frick's Moroni exhibition, the Center hosted "When Michelangelo was



Modern: The Art Market and Collecting in Italy, 1450-1650," which concluded with an interview with Trustee Aso O. Tavitian, a collector of sculpture and Old Master paintings and a supporter of the show. In May, a panel of scholars, curators, collectors, an artist, and a conservator came together to discuss earth and site-specific art. This half-day symposium, "Collecting the 'Uncollectible," took a fascinating look at the many obstacles related to the installation, maintenance, preservation, and ultimate stewardship of large-scale, light-based, and site-specific sculptures, introducing a new audience to the Frick. Several of the symposium's participants as well as other notable figures from the field created oral histories about relevant projects, which are available on the Frick's YouTube channel. The Digital Art History Lab also presented two fully subscribed lectures: Anne Helmreich spoke on "Exploring the Gilded Age Art Market through a Digital Lens," and Rick Johnson shared his insights on watermark identification in Rembrandt's etchings, including the results of an analysis of watermarks found in the Frick's Rembrandt prints.

The success of these and other myriad institutional undertakings would not be possible without the support of our loyal members, donors, and Trustees. This year two new members joined the Board: Dr. Tai-Heng Cheng and Kathleen Feldstein. Tai and Kate bring invaluable leadership experience

to the Frick from their dedicated service to various civic, cultural, and professional organizations. Both have a demonstrated love of the arts, and I look forward to collaborating with them on future endeavors.

The Autumn Dinner, held October 22, 2018, honored Henry P. Johnson, a long-time champion of the Frick and a patron of numerous cultural and philanthropic organizations. Henry's steadfast loyalty to the Frick has helped to make many of our initiatives possible, ranging from special exhibitions to projects of the Center for the History of Collecting. The benefit in his honor raised nearly \$1.3 million.

On March 21, more than five hundred guests gathered for the Young Fellows Ball, this year sponsored by ALTUZARRA. The Ball's theme, "Notte a Palazzo," was inspired by the special exhibition *Moroni: The Riches of Renaissance Portraiture*. The event raised nearly \$290,000, funds that provided vital support for our Education Department and for the Frick Art Reference Library. On May 29, some 750 Fellows and Young Fellows came together for the annual Spring Garden Party, which celebrated the opening of *Elective Affinities: Edmund de Waal at The Frick Collection*.

In addition to significant donations raised by these memorable events, our Annual Fund campaign generated a record-breaking \$1 million during the months of November and December alone, owing to the generosity of Trustee Stephen A. Schwarzman. For the third consecutive year, Steve matched, dollar for dollar, all individual gifts made by our dedicated supporters during these two months, inspiring greater individual contributions, which increased by 46% from the same two-month period the previous year. As a thank-you for this unprecedented generosity, we designated March 2019 as the inaugural Member Appreciation Month, complete with a lively calendar of talks, promotions, and other special events.

As we look ahead to a new decade, I am especially excited by the positive feedback we have received about our renovation and enhancement project. All of us here look forward to the next chapter of the Frick's evolution and are grateful for the enthusiastic support we have received from our community. I would like to recognize everyone on staff who helps to maintain the institution's high standards, as well as those of you outside the institution; the encouragement and financial support of our donors and members make everything we do possible. Your support and passion inspire us to continue our work and help to ensure a vibrant future together. Thank you.

Ian Wardropper

Anna-Maria and Stephen Kellen Director

## Museum Acquisitions

## Notable Library Acquisitions

Ninety-seven teapots, plates, vases, mounted groups, and other porcelain objects made by the Royal Meissen Manufactory, Dresden, Germany, ca. 1710–50; gift of Henry H. Arnhold, 2019

Six Chinese porcelain objects, including two teapots, 1662–1722; gift of Henry H. Arnhold, 2019

Silver Reticulated Basket, ca. 1685–90, attributed to Samuel Schneeweiss (d. 1697); gift of Henry H. Arnhold, 2019

Chinese porcelain plate, ca. 1700; gift of Henry H. Arnhold, 2019

Two Japanese porcelain dishes, ca. 1700; gift of Henry H. Arnhold, 2019

Serpentine Teapot, ca. 1700, Dresden; gift of Henry H. Arnhold, 2019

One saucer made by and a second attributed to the Du Paquier Porcelain Manufactory, Vienna, ca. 1720–25; gift of Henry H. Arnhold, 2019 The artificial clock-maker... (London, 1700); gift of John Vincent Abbott and Peter Daniel Guggenheim

A catalogue of capital pictures lately imported by Mr. Bertels, from Brussels: a few pictures remaining undisposed of from that superlative assemblage collected by the late Sir Gregory Page, Bart (London, 1783)

A catalogue, of impressions in sulphur, of antique and modern gems from which pastes are made and sold, by J. Tassie... (London, 1775); gift of the Starr Wolfe family, in honor of Bernard and Lydia Starr

De compositione: & usu multiformium horologiorum solarium ad omnes totius orbis regiones... (Venice, 1582); gift of John Vincent Abbott and Peter Daniel Guggenheim

A descriptive catalogue of a general collection of ancient and modern engraved gems, cameos as well as intaglios...by James Tassie (London, 1791); gift of the Starr Wolfe family, in honor of Bernard and Lydia Starr

Essai sur l'horlogerie... (Paris, 1763); gift of John Vincent Abbott and Peter Daniel Guggenheim Hommage à Guillaume Apollinaire (Paris, 1938); purchased through the Sunny and Abe Rosenberg Foundation, in memory of Michael L. Rosenberg

*Le Kremlin de Moscou* (Paris, 1928); gift of A La Vieille Russie, Inc.

Notice de tableaux, gouaches...et autres objets curieux, du cabinet de feu M.r Guillaumot, director de la Manufacture impériale des Gobelins... (Paris, 1808); purchased through the Patrick A. Gerschel Fund, in memory of André Meyer

Sammlung Victor Hahn (Berlin, 1926); gift of Robert H. and Clarice Smith

A select collection of drawings from curious antique gems...etched after the manner of Rembrandt by T. Worlidge, painter (London, 1768); gift of the Starr Wolfe family, in honor of Bernard and Lydia Starr

L'usage des globes célestes et terrestres, et des sphères... (Paris, 1699); gift of John Vincent Abbott and Peter Daniel Guggenheim

# Public Programming

## **Exhibitions**

Fired by Passion: Masterpieces of Du Paquier Porcelain from the Sullivan Collection June 8, 2017, through August 12, 2018

Canova's George Washington May 23 through September 23, 2018

The Charterhouse of Bruges: Jan van Eyck, Petrus Christus, and Jan Vos September 18, 2018, through January 13, 2019

Masterpieces of French Faience: Selections from the Sidney R. Knafel Collection October 10, 2018, through September 22, 2019

Luigi Valadier: Splendor in Eighteenth-Century Rome October 31, 2018, through January 20, 2019

Moroni: The Riches of Renaissance Portraiture February 21 through June 2, 2019

Tiepolo in Milan: The Lost Frescoes of Palazzo Archinto April 16 through July 14, 2019

Whistler as Printmaker: Highlights from the Gertrude Kosovsky Collection April 30 through September 1, 2019

Elective Affinities: Edmund de Waal at The Frick Collection May 30 through November 17, 2019

#### **Publications**

The Charterhouse of Bruges: Jan van Eyck, Petrus Christus, and Jan Vos, by Emma Capron, with Maryan Ainsworth and Till-Holger Borchert; The Frick Collection in association with D Giles Limited, 2018

Luigi Valadier, by Alvar González Palacios, with an introduction by Xavier F. Salomon; The Frick Collection in association with D Giles Limited, 2018

Masterpieces of French Faience: Selections from the Sidney R. Knafel Collection, by Charlotte Vignon, with Sidney R. Knafel; The Frick Collection in association with D Giles Limited, 2018

Vermeer's Mistress and Maid (Frick Diptych), by James Ivory and Margaret Iacono; The Frick Collection in association with D Giles Limited, 2018

Duveen Brothers and the Market for Decorative Arts, 1880–1940, by Charlotte Vignon; The Frick Collection in association with D Giles Limited, 2019

Gouthière's Candelabras (Frick Diptych), by Edmund de Waal and Charlotte Vignon; The Frick Collection in association with D Giles Limited, 2019 Moroni: The Riches of Renaissance Portraiture, by Aimee Ng, Simone Facchinetti, and Arturo Galansino; The Frick Collection in association with Scala Art Publishers, 2019

The Scher Collection of Commemorative Medals, edited by Stephen K. Scher with the assistance of Aimee Ng, with essays by Christopher Eimer, Martin Hirsch, Mark Jones, Jan Pelsdonk, Marie-Astrid Pelsdonk, Ulrich Pfisterer, and Stephen K. Scher; entries by Walter Cupperi, Alessandra Di Croce, Arne Flaten, Emma Merkling, Carolyn Miner, Aimee Ng, Marie-Astrid Pelsdonk, and Stephen K. Scher; and artist biographies by Emma Merkling, Stephen K. Scher, and Davide Stefanacci; The Frick Collection in association with D Giles Limited, 2019

Tiepolo in Milan: The Lost Frescoes of Palazzo Archinto, by Xavier F. Salomon, Andrea Tomezzoli, and Denis Ton, with Alessandra Kluzer; The Frick Collection in association with Paul Holberton Publishing, 2019



September 12, 2018

"Thomas Jefferson: Planting the Arts in America"

Susan R. Stein, Senior Curator, Monticello

September 26, 2018

"Jan van Eyck, Petrus Christus, and the Charterhouse of Bruges"

Emma Capron, Anne L. Poulet Curatorial Fellow, The Frick Collection

October 10, 2018

"French Faience: From Italian Beginnings to American Collecting" Charlotte Vignon, Curator of Decorative Arts, The Frick Collection

October 14, 2018

"In the Wilderness with Bellini:

A Conversation"

Darren Waterston, artist, in conversation with Xavier F. Salomon, Peter Jay Sharp Chief Curator, The Frick Collection

October 17, 2018

Artists, Poets, and Writers Lectures Series "Exploding Paradigms and Parallax Disruptions"

Conrad Shawcross, artist

October 31, 2018

"The Art and Life of Luigi Valadier" Alvar González-Palacios, art historian, in conversation with Xavier F. Salomon, Peter Jay Sharp Chief Curator, The Frick Collection December 19, 2018

Alex Gordon Lecture in the History of Art
"Seeing God and the Duke: The
Charterhouse of Champmol"
Susie Nash, Deborah Loeb Brice Professor
of Renaissance Art, The Courtauld Institute
of Art

January 16, 2019

"The Power of Patronage: Valadier and Pope Pius VI" Jeffrey Collins, Professor, Bard Graduate Center

February 13, 2019

"Exploring the Gilded Age Art Market through a Digital Lens" Anne Helmreich, Associate Director for Digital Initiatives, Getty Research Institute Presented by the Frick Art Reference Library

February 27, 2019

"Truth and Fiction in Italian Renaissance Portraiture"

Aimee Ng, Curator, The Frick Collection

April 17, 2019

"The Lost Frescoes of Palazzo Archinto" Xavier F. Salomon, Peter Jay Sharp Chief Curator, The Frick Collection

May 8, 2019

"Moroni's Gray Grounds" David Young Kim, Associate Professor of History of Art, University of Pennsylvania May 15, 2019

Alex Gordon Lecture in the History of Art "Whistler's Art: 'An Arrangement in Line, Form & Colour"

Margaret F. MacDonald, Professor of History of Art, University of Glasgow

May 22, 2019

"Baroque Faience in André Le Nôtre's Gardens"

Camille Leprince, art historian

May 30, 2019

"Steel Light: Materials and Memories" Edmund de Waal, artist and author

June 2, 2019

"Panel Discussion: Who's Not in the Picture?"

Blake Bradford, Jessica Bell Brown, Susan E. Cahan, Risham Majeed, and Aimee Ng; moderated by Lucy Jane Lang

June 21, 2019

Samuel H. Kress Lecture in Museum Education

"A Mandate for Art Museum Education in the Twenty-First Century" Kaywin Feldman, Director, National Gallery of Art, Washington, D.C.

June 26, 2019

"Tiepolo's Milanese Frescoes" William L. Barcham, Professor Emeritus, Fashion Institute of Technology



January 11 & 12, 2019
"The Orléans Collection: Tastemaking,
Networking, and Legacy"
Co-organized by the Center for the History
of Collecting, Frick Art Reference Library,
and the New Orleans Museum of Art (held
at NOMA)

April 5 & 6, 2019
"A Symposium on the History of Art"

Presented in collaboration with the Institute of Fine Arts, New York University

April 12 & 13, 2019
"When Michelangelo was Modern: The Art
Market and Collecting in Italy, 1450–1650"
Presented by the Center for the History of
Collecting, Frick Art Reference Library

May 23, 2019
"Collecting the 'Uncollectible': Earth and
Site-Specific Sculpture"
Presented by the Center for the History of
Collecting, Frick Art Reference Library

June 27, 2019

Emerging Scholars Symposium

"Above and Beyond: Ceiling Painting in the History of Art"

Presented by the Education Department, in conjunction with the special exhibition Tiepolo in Milan: The Lost Frescoes of Palazzo Archinto

## Free Public Evenings

First Fridays
July 6, 2018
August 3, 2018
October 5, 2018
November 2, 2018
December 7, 2018
February 1, 2019
March 1, 2019
April 5, 2019
May 3, 2019
June 7, 2019

Community and
Cultural Partnerships Evening
September 14, 2018

College Night
September 21, 2018

*Artists' Night* January 17, 2019

Teen Night March 15, 2019

## Concerts

October 7, 2018 Alexander Krichel, piano, in New York debut

October 21, 2018 Holger Falk, baritone, with Julius Drake, piano, in New York debut

November 11, 2018 Quartetto di Cremona

December 9, 2018 Ensemble Correspondances, in New York debut

January 20, 2019 Trio Karénine, in New York debut

February 3, 2019 Calefax Reed Quintet

February 24, 2019 Quatuor Voce, in New York debut

March 10, 2019 Ensemble Caprice

April 7, 2019 Boris Giltburg, piano

April 28, 2019

Tamsin Waley-Cohen, violin, in New York debut, with Huw Watkins, piano

# Statement of Financial Position

June 30, 2019, and 2018

	2019	2018	
Assets			
Cash and cash equivalents	\$ 34,410,821	\$ 32,901,567	
Contributions receivable, net	25,053,223	14,245,223	
Due from broker for securities sold	797,148	_	
Inventory	814,171	886,831	
Prepaid expenses, receivables,			
and other assets	1,622,367	1,676,467	
Investments in securities	328,405,524	339,909,264	
Property and equipment, net	39,835,146	30,553,998	
Total assets	\$ 430,938,400	\$ 420,173,350	
Liabilities			
Linounies			
Accounts payable, accrued expenses,			
and deferred income	4,040,809	3,623,590	
Loan payable	7,000,000	7,000,000	
Accrued postretirement health and			
other benefits	9,795,092	3,412,556	
Accrued pension benefits	8,544,852	7,248,223	
Total liabilities	29,380,753	21,284,372	
Net assets			
Without donor restrictions	265,192,900	277,937,810	
With donor restrictions		2/ /,93/,010	
Time or purpose restricted	96,118,590	80,705,011	
Held in perpetuity	40,246,157	40,246,157	
Total with donor restrictions	136,364,747	120,951,168	
Total Will dollor restrictions			
Total net assets	401,557,647	398,888,978	
Total liabilities and net assets	\$ 430,938,400	\$ 420,173,350	

#### Note 1

For purposes of brevity, the June 30, 2019, financial information presented here is excerpted from our audited financial statements as prepared by the independent accounting firm of PKF O'Connor Davies, LLP, which rendered an unmodified opinion as to those statements' conformance with generally accepted accounting principles. This excerpted information does not include the Statement of Cash Flows or the footnotes, which are integral to a full presentation of the Collection's financial position. The complete Report of the Independent Auditors is available by writing to the development office of The Frick Collection.

#### Note 2: Measure of Operations

Operations include all revenues and expenses that are an integral part of its programs and supporting activities. The measure of operations includes investment income equal to the 4.5% spending rate (see Note 3) and excludes investment return in excess of, or less than, the spending rate. The measure of operations also excludes permanently restricted contributions; purchase and sale of museum and library collection items; unsolicited, unrestricted contributions of \$50,000 or more (which are designated by the board as contributions to the Campaign for the Frick: Honoring the Past and Enhancing the Future); depreciation of property and equipment; pension and postretirement plan adjustments; and releases of net assets from restrictions related to non-operating items.

#### Note 3: Spending Rate

The Frick Collection manages its pooled investments on a total return basis. To preserve the investments' long-term purchasing power, the Collection makes available to be spent each year a percentage of the investment portfolio's average market value for the twelve quarters ending the March prior to the beginning of the fiscal year (the spending rate). The spending rate was 4.5% for fiscal years 2019 and 2018. Although long-term in nature, this policy may be modified over time to reflect economic, market, and investment changes.

Statement of Activities

June 30, 2019 (with comparative totals for the year ended June 30, 2018)

	Without Donor Restrictions		With Donor Restrictions					
		Board	Total without Donor	Time or Purpose	Held in	Total with Donor	Total	
	General	Designated	Restrictions	Restricted	Perpetuity	Restrictions	2019	2018
Operating support and revenues								
Net investment return —								
4.5% spending policy \$	14,354,081	<b>s</b> —	\$ 14,354,081	\$ <del>-</del>	\$ —	s —	\$ 14,354,081	\$ 14,129,867
Other interest income	33,856	_	33,856	_	_	_	33,856	57,184
Admission fees	3,416,729	_	3,416,729	_	_	_	3,416,729	3,502,230
Membership	2,732,244	_	2,732,244	_	_	_	2,732,244	2,691,477
Bookstore sales and miscellaneous	1,055,194	_	1,055,194	_	_	_	1,055,194	991,963
Contributions	5,297,686		5,297,686	3,186,406		3,186,406	8,484,092	6,926,324
	26,889,790	_	26,889,790	3,186,406	_	3,186,406	30,076,196	28,299,045
Net assets released from restrictions	4,735,407	_	4,735,407	(4,735,407)	_	(4,735,407)	_	
Total operating support & revenues	31,625,197		31,625,197	(1,549,001)		(1,549,001)	30,076,196	28,299,045
Operating expenses								
Museum programs								
Operations	9,108,187	_	9,108,187	_	_	_	9,108,187	7,836,340
Special exhibitions, concerts, & lectures	4,074,073	_	4,074,073	_	_	_	4,074,073	1,812,698
Bookstore, including cost of sales	1,664,001	_	1,664,001	_	_	_	1,664,001	1,449,585
Total museum programs	14,846,261	_	14,846,261	_	_	_	14,846,261	11,098,623
Library programs								
Operations	6,989,498	_	6,989,498	_	_	_	6,989,498	5,560,108
Special programs	243,600	_	243,600	_	_	_	243,600	434,293
Total library programs	7,233,098	_	7,233,098	_	_	_	7,233,098	5,994,401
Total Programs	22,079,359	_	22,079,359	_	_	_	22,079,359	17,093,024
Supporting services								
General and administrative	6,479,341	278,278	6,757,619	_	_	_	6,757,619	9,361,180
Fundraising	3,576,802	_	3,576,802	_	_	_	3,576,802	2,956,021
Total supporting services	10,056,143	278,278	10,334,421	_	_	_	10,334,421	12,317,201
Total operating expenses	32,135,502	278,278	32,413,780	_	-	_	32,413,780	29,410,225
Deficiency of an austine assument and								
Deficiency of operating support and	()	(00)	(-00 -0-)	(		(	(0 .)	(0-)
revenues over operating expenses	(510,305)	(278,278)	(788,583)	(1,549,001)		(1,549,001)	(2,337,584)	(1,111,180)
Non-operating support and revenues								
Contributions	_	75	75	17,045,658	_	17,045,658	17,045,733	6,265,920
Depreciation	_	(1,704,425)	(1,704,425)	_	_	_	(1,704,425)	(1,703,383)
Acquisition of collection item	228,451	_	228,451	(228,451)	_	(228,451)	_	_
Net investment return designated for								
long-term investment	_	(4,840,690)	(4,840,690)	1,235,164	_	1,235,164	(3,605,526)	14,559,843
Net investment return designated for								
Capital Campaign	_	_	_	540,331	_	540,331	540,331	_
Pension and postretirement benefit plan								
ASC 715 liability adjustments	(6,646,755)	_	(6,646,755)	_	_	_	(6,646,755)	(452,708)
Net assets released from restrictions for								
purchase of collection items	(228,451)	(394,654)	(623,105)	_	_	_	(623,105)	(7,273,455)
Net assets released from restrictions	_	1,630,122	1,630,122	(1,630,122)	_	(1,630,122)	_	_
Total non-operating support revenue								
and expenses	(6,646,755)	(5,309,572)	(11,956,327)	16,962,580	_	16,962,580	5,006,253	11,396,217
Change in net assets	(7,157,060)	(5,587,850)	(12,744,910)	15,413,579	_	15,413,579	2,668,669	10,285,037
Net Assets								
Beginning of year	8,276,892	269,660,918	277,937,810	80,705,011	40,246,157	120,951,168	398,888,978	388,603,941
End of year	\$ 1,119,832	\$264,073,068	\$ 265,192,900	\$ 96,118,590	\$ 40,246,157	\$ 136,364,747	\$ 401,557,647	\$ 398,888,978
•		, . ,					,	

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Priscilla Avila Villegas

Membership Desk Assistants (p.t.)

Joseph Jordan

Gifts Processing Assistant

Alix Kozin

Special Events Assistant

Philip Laudo

Grants Assistant

Genevra Le Voci

Head of Leadership Gifts

Alexis Light

Senior Manager of Media Relations

& Marketing

Isabel Losada

Assistant Manager for Membership

Rowan Moody

Membership Manager, Appeals & Special

Projects

Sara Muskulus

Manager of Grants & Planned Giving

Leah Orescan

Research Assistant

Alison Peknay

Media Relations & Marketing Coordinator

Tysha Rock

Executive Assistant to the Deputy Director

for External Affairs

Heidi Rosenau

Associate Director of Media Relations

& Marketing

Mahfuza Sabiha (p.t.)

External Affairs Intern

Don Swanson (p.t.)

Graphic Designer

Nowshin Tabassum

Membership Assistant

Colleen Tierney

Head of Special Events

Jenyu Wang

Manager, Development Records & Reporting

#### Finance

Michael Paccione

Chief Financial Officer & Assistant Treasurer

Lisa Foerster

Purchasing & Supply Room Assistant

Zachary Frazier

Pablo Sanchez

Accounts Payable Clerks (p.t.)

Charles Goold

Rie Yamaguchi-Borden

Mailroom Clerks (p.t.)

Meghan Kurz

Assistant Controller

Megan Zinger

Controller



Stephen Bury
Andrew W. Mellon Chief Librarian

Elizabeth Graham

Administrative Assistant to the Chief Librarian

### Frick Art Reference Library Collections Management & Access

Deborah Kempe
Chief, Collections Management & Access

Sonia Agnew Scott Calhoun Acquisitions & Cataloging Associates

Charles Basman Jesse Sadia Amy Schwarz (p.t.) Cataloging Associates

Cynthia Biber (p.t.) Senior Cataloging Associate

Mark Bresnan Head, Bibliographic Records

Sumitra Duncan Head, Web Archiving Program

Karissa Durler Danielle Frank Nicole Tominaga Barcoding & Inventory Technicians (p.t.)

Sara Holladay (p.t.) Electronic Resources Librarian Rodica Tanjala Krauss Head, Cataloging Projects

Ryan Mendenhall (p.t.)

Assistant Cataloger

Genevieve Milliken (p.t.) Web Archiving Technician

Christina Peter *Head, Acquisitions* 

Mary Seem
Assistant Acquisitions & Cataloging
Librarian

Mikhail Shklyarevsky (p.t) Acquisitions Assistant

Catarina Van Winkle (p.t.)

Copy Cataloger

Karly Wildenhaus Assistant Metadata Librarian for Digital Resources

# Frick Art Reference Library Conservation

Luciano Johnson

Chief of Collections Preservation

Donald David

Digital Specialist

Alyse Delaney (p.t.) Sara Magin

Georgiana O'Neill (p.t.) Cris Sunwoo Digital Technicians

Pinky Fung
Assistant Conservator

George Koelle Photographer & Media Designer

Gabriella Lacza Monica Seldow Conservation Assistants (p.t.)

Melanie Martin Conservator

Kylie Schmitt

Assistant Digital Projects Librarian

Dean Smith

Assistant Digital Preservation Librarian

# Frick Art Reference Library Photoarchive

Anastasia Levadas Head of Photoarchive

Sarah Bigler Valeria Kondratiev (p.t.)

Margaret Rose (p.t.)

Photoarchive Assistants

John McQuaid

Digital Photoarchive Coordinator

Kerri Pfister

Associate Photoarchivist

Kerry Sullivan (p.t.)

Photoarchive Consultant

#### Frick Art Reference Library Public Services

Suz Massen

Chief, Public Services

Tomas Aviles Lauren Gulotta Calum Justice James Werick

Page/Technicians (p.t.)

Ralph Baylor

Associate Librarian for Public Services

Lorenzo De Los Angeles Reference Clerk/Technician

Cori Edmonds-Hutchinson (p.t.)

Ameela Padarat

Receptionist/Interlibrary Loan Assistants

Eugenie Fortier Reference Associate

Minyi Michelle Kim

Off-Site & Book Stacks Coordinator

Lissette Nunez

Senior Page/Technician

Anthony Redding

Assistant Manager of Pages

Giana Ricci

Assistant Librarian for Public Services

Sara Sheer (p.t.)

Photoarchive/Public Services Assistant

Ian Titus

Manager of Pages

#### Frick Art Reference Library Research

Louisa Wood Ruby Head of Research

Samantha Deutch

Assistant Director, Center for the

History of Collecting

Margaret Laster (p.t.)

Special Consultant, Center for the

History of Collecting

Ellen Prokop

Associate Head of Research

Esmée Quodbach (p.t.)

Assistant Director & Editor in Chief, Center for the History of Collecting



Dana Spencer Winfield Chief Human Resources Officer

Christine Arias

Assistant Manager for Human Resources

Clarice Norman Payroll Administrator

Priscilla Avila Villegas (p.t.) Human Resources Assistant

## Legal Department

Alison Lonshein General Counsel & Assistant Secretary

Kayli Callahan

Administrative Assistant to General Counsel

## **Operations**

Dennis Sweeney Head of Operations

Bexsy Rodriguez

Executive Assistant for Operations

#### Culinary Division

Joseph Teresa

Executive Chef & Kitchen Manager

Isabelle Azankposso Kitchen Assistant

Josefina Bonaparte De Hyman

Angel Ozuna Dishwashers (p.t.)

Brian Cornine Ralphy Roque Line Cooks

Thomas Serpico (p.t.)

Cook

#### **Engineering Division**

Colm McCormac

Chief Operating Engineer

Andre Genty Anthony Green Yerfry Guzman Jeton Ismaili Robert Pilosov Jack Wu Engineers

Conrad Lewis

Electrician

Bill Marji

Assistant Chief Engineer

#### Horticulture Division

Galen Lee

Horticulturist & Special Events Designer

#### Housekeeping Division

Mireya Alcain

Manager of Housekeeping

Marie Brann

Assistant Manager of Housekeeping

Yvelise Araujo De Medina

Naquan Burke Horace Campbell Kalu Gaviria Dhondup Gonpo

Berthie Lazare Jairo Loaiza

Luis Mendez Feliz Juan Pereyra

Jairo Rodriguez Garcia

Housekeepers

# Operations (continued)

#### Security Division

Dominic Phillip

Security Department Head

Haydn Clement Shakiem Griffin Martin White Security Sergeants

Matawakilou Maliki

Delroy Slater

Shivekarran Ray Tillack Security Supervisors

Antoine Smallwood

Assistant Security Manager

Laura Aquino (p.t.) Jeremia Beleut (p.t.) Gloria Blanc

Phillip Bogie Anthony Boykin Tamara Browne (p.t.)

Mercin Chery

Lucille Cuervo (p.t.)

Franchesca De la Rosa (p.t.)

Sadia Decayette (p.t.) Shawn Elysee (p.t.) Leroy Evans

Shon Felton (p.t.) Rafael Ferran (p.t.) Rafael Garcia (p.t.) Patrick Guerrier Zabiana Haynes (p.t.)

Clifton Jones II Marlene Joseph

Vadim Krasnopolsky (p.t.)

Jean Mayard Adrian Moore Abdul Basith Niru Jacques Osias

Gazi Rahman (p.t.) Derek Ramdeo Jacqueline Rees (p.t.)

Damian Rodriguez Orrego (p.t.)

Jesus Sanchez (p.t.) Pablo Sanchez Steven Sanders Michelle Sanzo

Emeafa Senaya-Kuwornu

Dolip Shiwratan Deosarran Sinanan **James Smith** Richard Smith Richard Spencer Cathy St. Hilaire (p.t.) Avelardita Taveras Jawann Toomer (p.t.) Stephanie Tribble (p.t.) Hipolito Veloz Clase Stephen Warne (p.t.) Pearl Weekes

**Junior West** Samantha Wheeler (p.t.)

Security Guards

#### Retail & Visitor Services

Kate Gerlough

Head of Retail & Visitor Services

Vincent Deschamps

Manager of Retail & Visitor Services

**Operations** 

Kit Goldstein Grant Rachel Schwartz Floor Supervisors (p.t.)

Tommy Mishima

Museum Shop Inventory Coordinator

Christina Bernstein Rujeanne Bleemer Sarah Constable Janice Dugan Emma Duggan Sara Fanning Amelia Farley Natasha Gross Alexander Hennessey

Ann Jaffe Nils Johnson

Tyler Jones

Justinne Lake-Jedzinak

Paul Lee Nicole Lockley Carley Merriman Katherine Miller Sofia Montrone Sylvia Mortensen Gordon Nelson Naoko Ota Meg Pierson Sarah Poisner Bianca Rosembert

Monica Sands Lori Signer Susan Tabor Joan Teaford Cheng Daw Wu Benjamin Zitin

Retail & Visitor Services Staff (p.t.)

## Technology & Digital Media

Vivian Gill

Associate Director of Digital

Brian Nichols

Associate Director of Information Technology

Floyd Sweeting III

Associate Director for Information Systems

& Media

Jordan Balaber

Ethan Barness

Aditi Iyer Kolodny

Gaines Legare

David Morneau

Sienna Prater

Audio/Visual Associates (p.t.)

Valery Chen

Front End Web Developer

Lisa Goble

Media Producer

David Lin

Information Technology Operations Manager

Thomas Luo

Jr. System Admin & Desktop Support

Specialist

Ansa Noreen (p.t.)

Digital Media Assistant

Amanda Orchanian

Web Content Strategist

Courtney Toumey

Database Administrator

Sean Troxell

Associate Media Producer

Chrisy Tselentakis (p.t.)

Collections Database Specialist

Sara Wowkowych

Collections Database & Website Assistant

Di Wu

Help Desk & Audio Video Specialist